

# TREATMENT AND LAW ENFORCEMENT: A COLLABORATIVE APPROACH TO COMBAT THE OPIOID EPIDEMIC

April 7-9, 2019 | Orlando, Florida



**ASAM** American Society of  
Addiction Medicine

**Treatment, Research, and Law Enforcement:  
A collaborative approach to combat the opioid epidemic**

**April 6, 2019**

**Disclosure Information**

**Lieutenant Jamie Brady**

**Tucson Police Department**

**No commercial interest and No disclosures**

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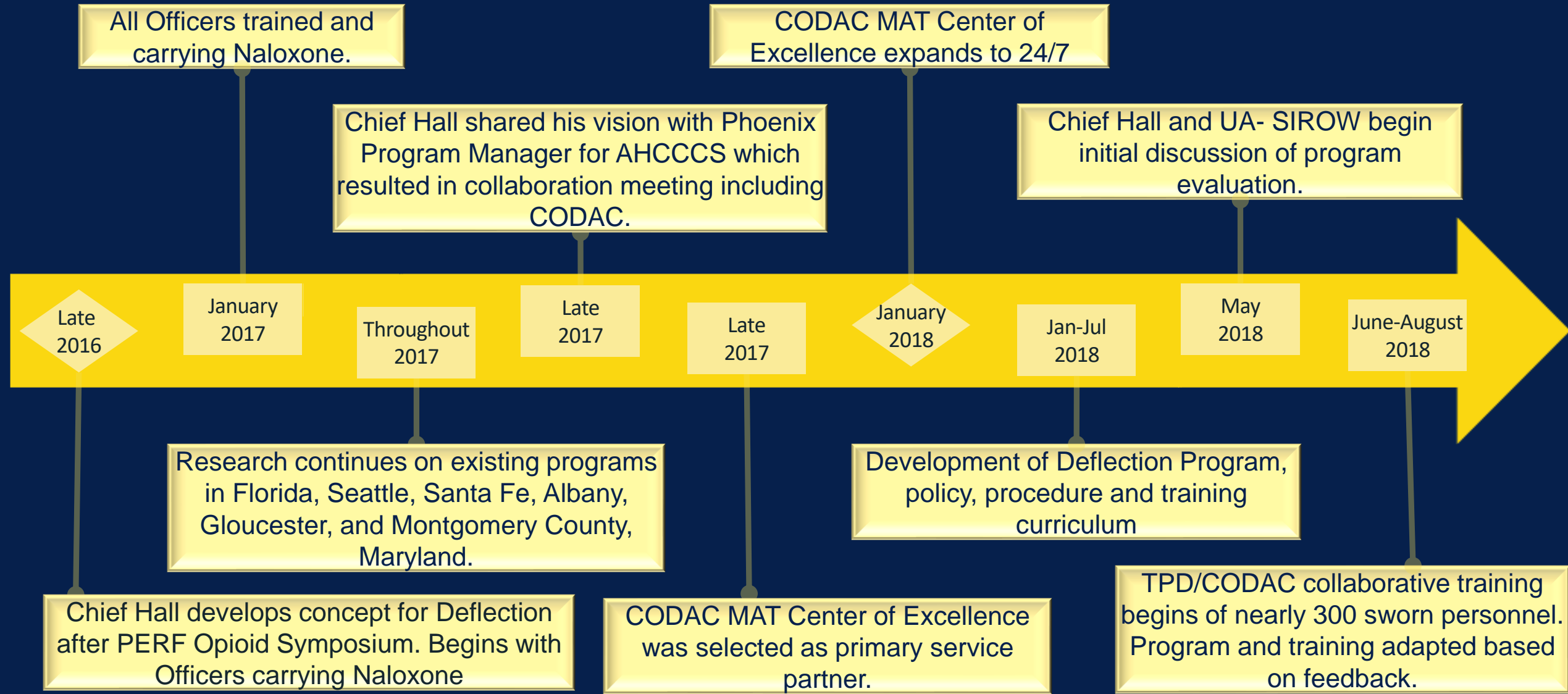
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# Pima County Deflection Collaboration Partners

- ◆ Pima County- Criminal Justice Reform Unit
- ◆ Tucson Police Department (TPD)
- ◆ CODAC- MAT Center of Excellence
- ◆ University of Arizona- Southwest Institute for Research on Women (SIROW)
- ◆ Arizona Superior Court in Pima County- Pretrial Services



# PIMA COUNTY DEFLECTION COLLABORATION



## PIMA COUNTY DEFLECTION COLLABORATION

Deflection program implemented and SAMHSA U-MATTER grant submitted with Pima County as program manager, TPD and CODAC as program partners, and UA-SIROW as program research/ evaluation partner

Pima County U-MATTER Program Manager starts

Pima County Board of Supervisors accepts grant, quarterly updates to officers with success stories and officer surveys begin, bi-monthly program partner meetings initiated

July  
2018

September  
2018

October  
2018

November  
2018

February  
2019

October  
2019

UA-SIROW begins periodic reporting on project findings to inform program improvement

\$1.47M SAMHSA Grant awarded and program research/evaluation initiated by UA-SIROW

Grant provides 2 CODAC Peer Navigators to work directly out of TPD in Active Outreach Efforts.

CODAC Peer Navigators expand to 4 total and supports Pima County Pretrial Services- Enhanced Case Supervision



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# Deflection vs. Diversion

## Diversion:

- ◆ When appropriate, shifting a person out of the criminal justice system once they have already entered.
  - ◆ Person is either booked on charges or cited and released then diverted to treatment.
  - ◆ Charges may be documented and held in abeyance until individual completes treatment program. If not complete, charges may be filed.

## Deflection:

- ◆ When appropriate, moving a person away from the criminal justice system so they do not enter in the first place.
  - ◆ No arrest is made, charges are documented but no further action is taken.



# What are we trying to do?

- ◆ Reduce overdose deaths-Save Lives.
- ◆ Establish trust with substance users and the community at large.
- ◆ Offer an avenue for people suffering from Substance Use Disorder to access treatment.
- ◆ Reduce crime and improve quality of life in communities.



# National Trend 2016





# Benefits of Deflection to Individual

- When someone is deflected into treatment, they are also connected with a multitude of other services:
  - Mental health services (CRC)
  - Housing
  - Counseling
  - Healthcare
  - Job readiness and placement
  - Educational support



# Benefits of Deflection for Community & Law Enforcement

- These human service interventions can help to:
  - Reduce crime
  - Reduce contact with the criminal justice system
  - Reduce drug use and overdose deaths
  - Stabilize housing
  - Reduce homelessness
  - Increase well-being and restore lives



# Four Components to Deflection

1. Self-Referral
2. Social Referral
3. Deflection
4. Active Outreach



# Definitions

- ◆ Self-Referral (Angel Program) (*Contact initiated by individual*)
  - ◆ An individual proactively goes to a police facility to seek help from law enforcement to assist them in entering substance use treatment when no other outstanding charges exist.
  - ◆ *This contact is voluntary and occurs at a police facility.*

*If the individual is in possession of narcotics or paraphernalia, they will not be arrested.*

***THIS IS NOT DISCRETIONARY!***



# Definitions

- ◆ Social Referral (*Contact initiated by individual*)
    - ◆ An individual proactively contacts an officer in the community to seek assistance in entering substance use treatment. No other charges are present.
    - ◆ *This contact is voluntary and occurs out in the field.*
- If the individual is in possession of narcotics or paraphernalia, they will not be arrested.*

***THIS IS NOT DISCRETIONARY!***



# Definitions

- ♦ Deflection ( ***This contact is initiated by the officer***)
  - ♦ An officer initiates contact with an individual and through their interaction/investigation determines that treatment is a better course of action than an arrest and/or incarceration.
    - ♦ **Applies when criminal charges exist.**
- OR**
- ♦ An officer initiates contact with an individual and through their interaction/investigation determines that treatment is the appropriate course of action.
  - ♦ **Applies when criminal charges don't exist.**

**THESE DECISIONS ARE DISCRETIONARY!**



# Definitions

## ◆ Active Outreach

- ◆ Proactive engagement by law enforcement with community members who have SUD and/or have received Narcan.
- ◆ MHST Teams are currently doing this.
- ◆ Active outreach has been implemented in Colerain, OH and has had an 80-85% success rate in enrolling those treated with Narcan into treatment.

# Pre-Arrest Deflection

- ♦ Officers connect deflected individuals to CODAC.
  - ♦ Officers transport
  - ♦ Officers call CODAC for transport
  - ♦ Officers provide resources and information
- ♦ Warm handoff to peer support specialist if possible.
- ♦ CODAC assesses and connects to appropriate treatment and services and follows up as needed.
- ♦ CODAC and TPD work with SIROW evaluation team to record and track program participants.
- ♦ Pima County develops capacity and infrastructure for program implementation and improvement.





**Treatment, Research, and Law Enforcement:**  
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## **Disclosure Information**

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No commercial interest and No disclosures



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# Medication Assisted Treatment Center of Excellence

- ◆ CODAC's MAT center has been named as Southern Arizona's First Center of Excellence by AHCCCS.
- ◆ Specific treatment for individuals with Opioid Use Disorders.
- ◆ Providing services since 1983.



# Services Available On-Site

- ◆ Assessment and evaluation
- ◆ Intensive Outpatient Programs
- ◆ Standard outpatient programming
- ◆ Individual and family therapy
- ◆ Employment support services
- ◆ Peer run services
- ◆ Psychiatric services
- ◆ Primary medical care
- ◆ OB-GYN



# We're a Community Resource

- ◆ Hub for community-based treatment efforts to address opioid use disorders.
- ◆ Available 24/7 for consultation related to potential/ appropriate referrals.
- ◆ Drop-in for first responders and law enforcement.
- ◆ Safe haven for community members with opioid use disorders who are ready to engage in treatment.
- ◆ Intent: Divert from emergency room and jail if treatment is a viable alternative.



# Community Relations Challenges

- ◆ Prior treatment center was small without much waiting room space or room for effective client flow.
- ◆ Members loitering throughout neighborhood.
- ◆ Perception that neighborhood crime and loitering was all related to MAT members.
- ◆ Opened new treatment center in November, 2017 = new neighbors with new expectations.
- ◆ Issues with previous and new community.
- ◆ Neighbors wanting solutions that go against CODAC values and recovery philosophy (ex: “kick them out” and “let them stay all day inside so they’re not on our streets”).
- ◆ Lack of effective two-way communication.
- ◆ Rapid growth, maxing capacity.
- ◆ Stigma.



# Interventions: Pre-Move

- ◆ Split dosing times (added afternoons)
- ◆ Concierges
- ◆ Increased security:
  - ◆ 2 off-duty police officers on site from 5:00AM – 5:00PM
  - ◆ Random visits by Rankin Security company throughout night.
- ◆ Client flow
- ◆ Attended and hosted presentations at Ward offices and neighborhood association meetings.
- ◆ Engaged community in solutions/planning.
- ◆ Member education regarding being a “good neighbor.”

# Interventions: Post-Move

- ◆ Visits to neighboring businesses to check in.
- ◆ Further engaged Ward 3 (city council office).
- ◆ Bigger waiting room and more efficient flow
  - ◆ Tripled dosing windows, designed one way flow through dosing area.
- ◆ Started “Give Back” group.
- ◆ Added neighboring streets to our landscaping route to pick up trash.



# Interventions: Post-Move

- ◆ Dramatically increased our community education/ meetings due to funding of Community Educator.
  - ◆ Monthly Collaboration Meeting
- ◆ Extensive earned media participation (many interviews with local television and print media outlets).
- ◆ Increased engagement of police.
  - ◆ Trained 100% of Tucson Police Department (TPD) street officers.
  - ◆ Utilized TPD to provide realities of crime in neighborhoods (it's not all CODAC members).





# Interventions: Post-Move

- ♦ 24/7 security on-site.
  - ♦ Off-duty police officer on-site from 5:00AM – 5:00PM
  - ♦ Rankin Security officer on-site throughout night.
  - ♦ 2-3 Concierge on-site throughout the day.
  - ♦ Electronic gate installed around premises; locked from 6:00PM – 5:00AM. Opened electronically for over-night members and referrals.
  - ♦ Robust surveillance system, including into neighborhood street.

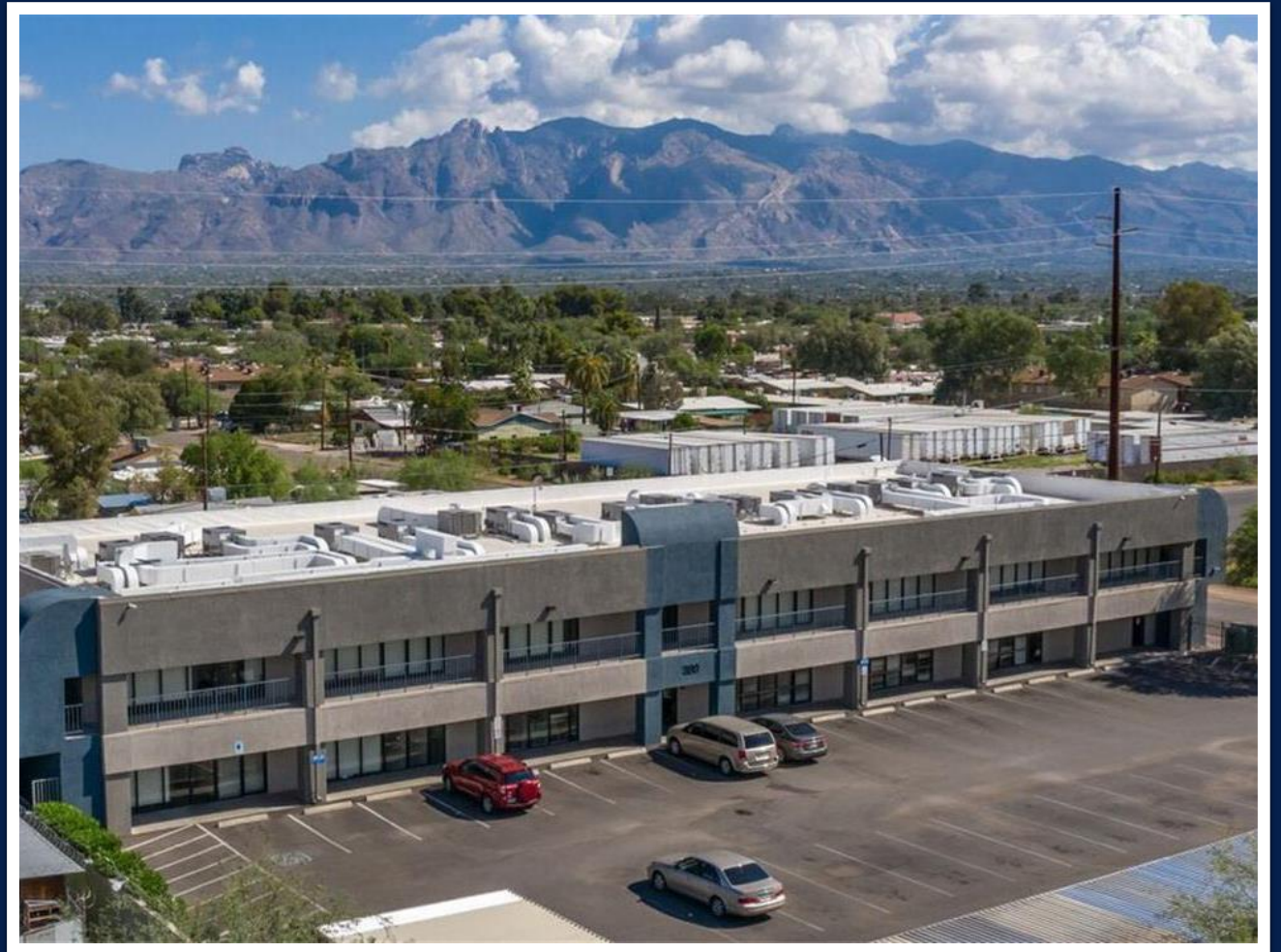
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No commercial interest, No disclosures



# WELCOME TO CODAC

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# How It Works

## Lobby

Picture copyright Tom Reich





# How It Works

## Registration



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# How It Works

## Vitals



# How It Works

## LABS





# How It Works





# How It Works



# How It Works

## History & Physical



# How It Works

PCP visit





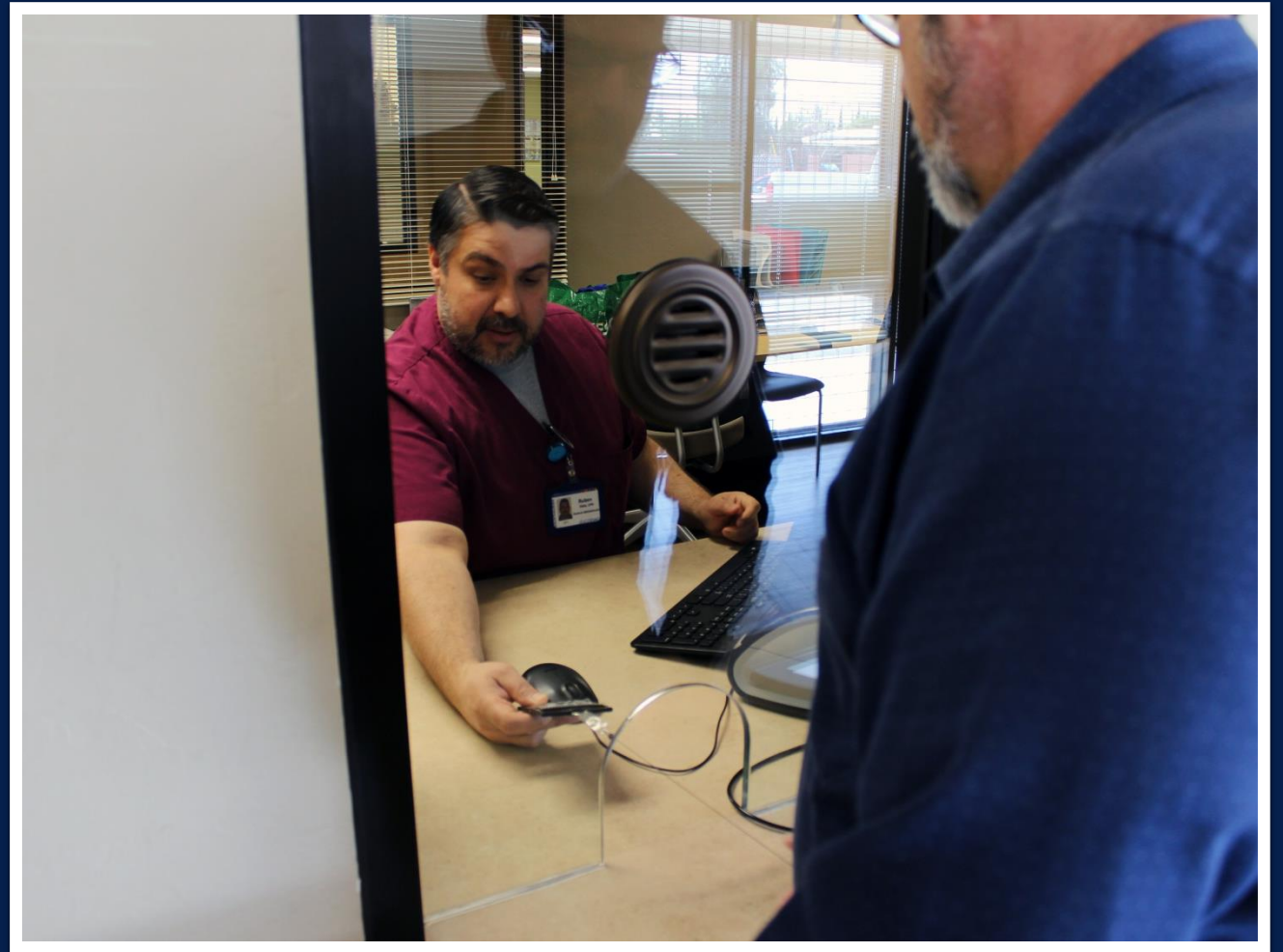
# How It Works

## Comfort Room



# How It Works

## Dosing



# How It Works

## Dosing





# How It Works

## Adult Recovery Team



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# What We Offer

## Acupuncture





# What We Offer

## Therapy



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# What We Offer

## Employment Assistance



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# What We Offer

## Group

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Program Evaluation  
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# Program Evaluation

- ◆ **Goals:**
- ◆ Ongoing monitoring and evaluation to inform project improvement..
  - ◆ Implementation evaluation
- ◆ Examination of project impact and effectiveness
  - ◆ Examination of project outputs
  - ◆ Outcome evaluation

# Unified Medication Assisted Treatment Targeted Engagement Response (U-MATTER)

## ◆ U-MATTER Objectives

- ◆ Provide medication-assisted treatment (MAT) and related recovery support services to address opioid use disorder (OUD) to 376 unduplicated individuals.
- ◆ Provide ongoing peer support and recovery support services to encourage retention and re-engagement in MAT to 124 unduplicated individuals.
- ◆ Outreach to 2, 160 community members to promote access to medication assisted treatment and coordinate treatment referrals



# U-MATTER Implementation Objectives

- ◆ Provide initial and on-going capacity building training to all u-matter program partners and other /internal external collaborators.
- ◆ Implement a law enforcement/ behavioral health co-located co-responder model to expand screening, assessment, and active linkage to comprehensive MAT and RSS.
- ◆ Develop implementation manuals to assist with sustainability.



# Capacity & Infrastructure

- ◆ Project team established and meeting regularly.
- ◆ Developed contracts.
- ◆ Procedures for collaborating, communicating and sharing data established.
- ◆ Developed evaluation protocols and procedures.
- ◆ Personnel hired.



# U-MATTER and Criminal Justice Reform Unit

- ◆ Created in December 2017 by Pima County Administrator Chuck Huckelberry.
- ◆ Identifies and supports sustainable reform initiatives across the criminal justice system.
- ◆ Partners with key stakeholders and community members to identify strategies that make the justice system more fair to the communities we serve.



# Program Implementation

- ♦ Officers are identifying subjects who are willing to consider treatment and have been successful at encouraging them to get connected with treatment providers.
  - ♦ 54% of subjects offered deflection definitely wanted to do it.
  - ♦ Of the other 46%, officers persuaded 36% to be immediately transported to a provider.
  - ♦ 70% of subjects offered deflection agreed to be immediately transported to a provider.

# Program Implementation

- ♦ Officers are considering deflection program eligibility criteria as well as subject willingness for tx when deciding whether to offer deflection.
  - ♦ 82% of deflected subjects self-identified as needing tx
  - ♦ 31% of those not deflected reported on their lack of need or willingness for tx.
  - ♦ 49% of those not deflected did not meet the eligibility criteria.

# Outputs/Outcomes

**July 1, 2019 to February 22, 2019**

- ♦ 268 unduplicated individuals connected by officers to tx.
  - ♦ 6 self-referrals
  - ♦ 16 social referrals
  - ♦ 246 deflections
- ♦ 9 connected to tx via outreach efforts (with more provided resources and information).
- ♦ 124 of these 277 (268+9) were connected with tx provider (with the rest provided resources and information).
- ♦ 25 currently in tx



# Outputs/Outcomes

July 1, 2019 to February 22, 2019

- ♦ 94 individuals received individualized active outreach.
- ♦ 165 individual stakeholders informed about the project through outreach efforts.

# Pima County U-MATTER Q & A



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