ECONOMIC EVALUATION OF THE JUVENILE DRUG COURT/RECLAIMING FUTURES (JDC/RF) MODEL

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Overview of Presentation

- Motivation for conducting an economic analysis of JDC/RF
- Describe approach to cost analysis and benefit-cost analysis
- Present results of the economic evaluation of JDC/RF across five sites
- Discuss limitations and policy implications

Introduction

- As part of the cross-site evaluation, an economic analysis was planned to estimate program costs of JDC/RF
- Important to understand the cost of implementing RF within existing JDC settings
 - What are the anticipated start-up and operating costs for a new site that wants to adopt RF?
 - Beyond direct expenditures to run JDC/RF programs, what are the additional opportunity costs (e.g., volunteer effort)?
- Estimate cost-savings by comparing program costs to the benefits derived from reduced criminal activity, physical health problems, mental health problems, and missed days of school or work

Cost Analysis - Background

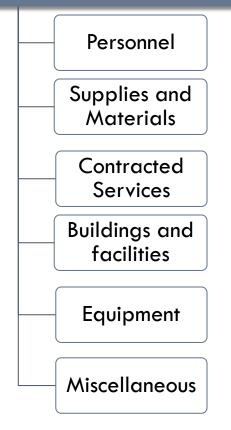
- □ Previous economic study of RF conducted in 2010 (Roman et al.)
- Cost data came from the National Program Office (NPO) expenditure reports and budget reports for individual sites
- Expenditures were organized by the type of grant under which they occurred (planning grant, implementation grant, treatment enhancement grant, communications grant, local evaluation grant)
- Looked at potential savings from reduced recidivism and estimated the number of served youth needed to "break even"
- Cost of standard operations for the average site over a four-year period was \$1.1 million (ranged from \$799,815 to \$1.2 million)
- Based on potential savings from reduced recidivism, projections indicated that a JDC/RF program needs to serve a minimum of 200 participants per year to offset operating costs (i.e., to be cost effective)

Cost Analysis - Approach

- Identified core resource categories to guide cost data collection
- Criminal justice system (courts and legal representation, probation, detention)
- Behavioral health treatment (substance use and mental health)
- Community partnerships
- □ Screening, assessment, training and technical assistance
- Unique services such as education component
- All resources and costs associated with JDC/RF were queried regardless of funding source

Cost Analysis - Approach

Resource Categories



Client Information

Number of new admissions

Average daily census

Mean length of stay

Summary Costs of JDC/RF

| | Total annual program cost | Annual program cost per JDC/RF program client | Mean Length- of-stay | Mean daily census | Weekly cost per JDC/RF program client | Episode cost per JDC/RF program client |
|-----------------------|------------------------------|---|-------------------------|----------------------|---|--|
| Minimum | \$782,001 | \$27,196 | 32.3 | 12.0 | \$522 | \$19,299 |
| Maximum | \$3,442,661 | \$65,167 | 56.7 | 56.0 | \$1,250 | \$49,369 |
| Mean | \$1,712,482 | \$50,216 | 40.9 | 35.2 | \$963 | \$38,288 |
| Standard Deviation | \$1,063,901 | \$17,639 | 9.3 | 16.42 | \$338 | \$11,716 |

Direct Expenditures vs. Opportunity Costs

- Difference between direct costs incurred by programs and opportunity costs varied across the sites
- Of the \$1.7 million cross-site average annual cost of JDC/RF, 90% represents direct expenditures and 10% represent donated time and other resources

Costs Specific to Reclaiming Futures

- Challenging to isolate RF-specific costs given that this is a systems-level approach embedding new practices within existing JDC settings
- Solicited feedback from each site regarding the financial implications of RF
- Incremental costs of RF comprised of staff and volunteer time, assessment, community services, and training and technical assistance
- Costs of RF ranged from 8% of total operating costs to 26% (average was 15% across all sites)

Economic Benefits of JDC/RF

- JDC/RF program costs offset by savings to the juvenile justice, education, and public health systems generated by successful engagement in JDC/RF programs
- Four outcomes selected to estimate economic benefits:
 - Days experiencing physical health problems
 - Days experiencing mental health problems
 - Days missed from school or work
 - Criminal activity

Economic Benefits of JDC/RF

- Changes in outcomes translated to dollar values using monetary conversion factors from the literature
 - Day of physical health problem \$27
 - Day of mental health problem \$11
 - Day missed school/work \$20
 - Criminal acts varies depending on type of crime
 - e.g., cost per larceny/theft is \$3,900 ; cost per vandalism is \$5,577; cost per motor vehicle theft is \$11,939

Net Savings of JDC/RF

| | Unit cost ³ | Days/Times year before intake to treatment | Cost year before intake to treatment ⁴ | Days/Times year after intake to treatment | Cost year after intake to treatment ⁵ | Change in days/times from year before to year after (Pre- Post) | Mean Savings (Pre-Post) |
|--|---------------------------|---|---|--|---|---|----------------------------|
| Days of missed school or work | \$19.58 | 23.7 | \$464.01 | 15.05 | \$294.29 | 8.65 | \$169.72 |
| Days of physical health problems | \$27.02 | 13.15 | \$355.27 | 18.52 | \$499.83 | -5.37 | -\$144.56 |
| Days of mental health problems ¹ | \$10.94 | 115.74 | \$1,266.17 | 91.33 | \$998.90 | 24.41 | \$267.27 |
| Crime ² | varies | 39.96 | \$168,124.94 | 9.93 | \$45,559.99 | 30.03 | \$122,564.95 |
| Total per youth | | | \$170,210.39 | | \$47,353.01 | | \$122,857.38 |
| | | | | \$38,288.00 | | | |
| | | | Total Net Saving | \$84,69.38 | | | |

Summary of Results

- Average cost of JDC/RF per participant was \$38,288
- Average savings of JDC/RF per participant was \$122,273
- Total net savings of JDC/RF per participant was \$84,569
 - Reductions in criminal activity driving results

Discussion

- JDC/RF is cost-saving
- In-kind services/donations integral to successful adoption of RF within existing JDC settings
- Economic impact varied by client factors
 - Clients with 4+ clinical problems at intake to JDC/RF had an average savings for \$232,109 compared to those with <4 clinical problems (\$18,209)</p>

Limitations

- Analysis of economic benefits based on selfreported data
- Variability in amount of community involvement, donated effort, and resources across sites suggesting possible reporting bias

Conclusions

- Benefits of JDC/RF outweigh program costs making it a cost saving intervention
- JDC/RF programs can realize even more net benefits by taking advantage of in-kind services/donations available in their communities
- Programs can realize cost-savings by conducting targeted outreach, recruitment, and engagement for identified populations
- JDC/RF programs should use cost data to demonstrate program impact and sustainability

Questions?



Questions: Contact Kathryn McCollister, KMcColli@med.miami.edu, or Monica Davis, midavis@email.arizona.edu

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